

Coalition Building Toolkit

This toolkit provides information about hepatitis coalitions across the country and is a resource for developing future coalitions. To add your coalition email info@nvhr.org.

Coalitions by State

ARIZONA

[Hep Free AZ](#)

Hep Free AZ is a volunteer coalition supported by the Arizona Department of Health Services in partnership with Southwest Recovery Alliance and Global Liver Institute. HFA's mission is to eliminate hepatitis C in Arizona through a hands-on, person-centered approach; primarily by preventing new infections and by keeping people living with hep C, along with those at risk for hep C, healthy and engaged in care. Contact Person: Arlis Jenkins, arlis.jenkins@azdhs.gov.

CALIFORNIA

[California Hepatitis Alliance \(CalHEP\)](#)

CalHEP is a coalition of over 100 hepatitis B and C viral hepatitis experts and advocates in California. It seeks to reduce the scope and consequences of the hepatitis B and C epidemics, which disproportionately affect California's African American, Latinx, Native American and Asian communities and the socioeconomically underserved. Contact Person: Andrew Reynolds, areynolds@sfaf.org

[End Hep C SF](#)

End Hep C SF envisions a San Francisco where hepatitis C is no longer a public health threat, and hepatitis C related health inequities have been eliminated. Our mission is to support all San Franciscans living with and at risk for hepatitis C to maximize their health and wellness. We achieve this through prevention, education, testing, treatment, and linkage to reduce morbidity, mortality, and stigma related to hepatitis C. Contact Person: Brittany Maksimovic, bmaksimovic@endhepcsf.org

[End the Epidemics: Californians Mobilizing to End HIV, HCV, and STDs](#)

End the Epidemics is a statewide coalition of community-based organizations, health departments, and individuals committed to ending the syndemic of HIV, hepatitis C (HCV) and sexually transmitted diseases (STDs) in California and advocating for anti-racist policies and funding priorities to eliminate health inequities among people of African descent/African Americans/Black, Latino/a/x, Indigenous populations, and all people of color (POC). The coalition advocates for effective policy and appropriate funding levels for HIV, HCV, and STD programs and services, increased involvement of impacted communities in statewide efforts to address these epidemics, and greater strategic collaboration across state departments that serve people living with and vulnerable to these conditions. The coalition also recognizes the key role of social determinants on communities impacted by HIV, HCV, and STDs and advocates for effective policy solutions to address them. Contact Person: Ryan Clary, clarystrategies@gmail.com

[Hepatitis C San Diego County Initiative](#)

The Eliminate Hepatitis C San Diego County Initiative is a public-private partnership to eliminate hepatitis C by 2030. The process started in November 2018 when it was approved by the San Diego County Board of Supervisors, with the Board asking the County Health and Human Services Agency to return in twelve months with recommendations. Over the 12-month period of November 2018 to November 2019, community partners and stakeholders met, developing the Recommendation Report dated December 20, 2019. This report was approved by the Board of Supervisors on March 10, 2020. The Implementation Plan for these recommendations was approved by the Board of Supervisors on July 13, 2021. Contact Person: Scott Suckow, scott@livercoalition.org

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CALIFORNIA (CONTINUED)

[Hepatitis C Task Force for Los Angeles County](#)

The Hepatitis C Task Force for Los Angeles County is a coalition of organizations, providers, patients, advocates, and public health professionals, working to address HCV in Los Angeles County. Contact Person: Ryan Clary, clarystrategies@gmail.com

HAWAII

[Hep Free Hawai'i](#)

Hep Free Hawai'i is a coalition of over 90 local, national, and global partners dedicated to increasing awareness of and access to viral hepatitis and harm reduction services throughout the state of Hawai'i. Originally a partnership between the Hawai'i Department of Health's Harm Reduction Service Branch, the Hawai'i Health & Harm Reduction Center (formerly the CHOW Project and the Life Foundation), and the AIDS Community Care Team, we have grown by connecting with communities across the islands, aiming to make Hawai'i truly "Hep Free." Contact Person: Thaddeus Pham, Thaddeus.Pham@doh.hawaii.gov

MARYLAND

[Maryland Hepatitis Coalition](#)

Founded in 2008, members are dedicated to improving hepatitis services for individuals at risk for and infected with hepatitis B and C in the state of Maryland. The Coalition conducts awareness events and state-level treatment access advocacy. They held a statewide viral hepatitis summit in 2019 and are contributing members to the state elimination planning group, sponsored by Maryland Department of Health. Contact Person: tolu.arowolo@maryland.gov

MASSACHUSETTS

[EndHepCMA](#)

The EndHepCMA Coalition is a collaborative effort of organizations, providers, advocates, and consumers working to achieve the elimination of Hepatitis C in Massachusetts. Formerly known as the Massachusetts Viral Hepatitis Coalition, the Steering Committee decided to refocus and narrow the mission of this coalition toward the tangible goal of hepatitis C elimination in the Commonwealth. Contact Person, Rich Baker: rbaker@vpi.org

NEW YORK

[Hep Free NYC](#)

Hep Free NYC is a network that comprises the NYC Hep B Coalition and NYC Hep C Task Force. The network brings together community-based organizations, service providers, healthcare institutions, and others interested in viral hepatitis. It is coordinated by staff at the New York Health Department. Contact Person: Donnette Perkins, donnetteperkins@gmail.com

OREGON

[Oregon Hepatitis Collective](#)

AIMS: Prevent new infections; Decrease community and population health disparities; Improve health outcomes; Decrease future medical care costs. Contact Person: Jude Leahy, judith.m.leahy@dhsosha.state.or.us

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PENNSYLVANIA (CONTINUED)

[Hep Free PA](#)

Hep Free PA is a statewide coalition dedicated to improving the continuum of viral hepatitis prevention, diagnosis, care, and treatment with the goal of eliminating viral hepatitis and its related stigma from Pennsylvania. Contact Person: Suzanna Masartis, suzanna@communityliveralliance.org

[Hep C Allies of Philadelphia \(HepCAP\)](#)

HepCAP is a city-wide collective dedicated to improving the continuum of hepatitis C prevention, diagnosis, care, and support services in Philadelphia. By teaming up with specialists and community members, HepCAP aims to increase awareness of hepatitis C, while improving local hepatitis C prevention, testing, and treatment services. It is a Philadelphia focused elimination initiative lead by the Philadelphia Department of Health and other stakeholders. Contact Person: Suzanna Masartis, suzanna@communityliveralliance.org

[Hep C Free Allegheny \(Pennsylvania\)](#)

Hep C Free Allegheny is a county wide collective dedicated to improving the continuum of hepatitis C prevention, diagnosis, care, and treatment. Hep C Free Allegheny envisions a county where new hepatitis C infections are rare and quickly identified, and people with hepatitis C are rapidly linked to care and treated, reducing hepatitis C related inequities. Contact Person: Suzanna Masartis, suzanna@communityliveralliance.org

RHODE ISLAND

[Rhode Island Defeats Hep C \(RID Hep C\)](#) (not currently active)

RID Hep C is a comprehensive program to Seek, Treat, Cure and Eliminate HCV in RI; reduce illness, suffering and death due to HCV in RI; save money for RI and Rhode Islanders by enhancing proactive HCV care; and bring resources into Rhode Island to help combat the HCV epidemic. RID Hep C is organized by 4 areas of focus: Awareness, Testing to Cure, Building Infrastructure for a Sustainable Model, and Evaluation.

TEXAS

[Houston Viral Hepatitis Task Force](#)

Houston Viral Hepatitis Task Force seeks to eliminate hepatitis in our community. The Task Force is a coalition of private and public agencies, advocates, and concerned individuals working in partnership and collaboration to monitor and prevent the spread of viral hepatitis, collate, and disseminate surveillance data amongst organizations fighting viral hepatitis, improve the quality of life of people living with and those affected by viral hepatitis, and to enhance public knowledge of viral hepatitis. Contact Person: Dr. Richard Andrews richard.andrews@hepatitidoc.com

UTAH

[Utah Hepatitis Coalition](#)

The Utah Hepatitis Coalition is working to create a future where hepatitis is no longer a public health threat, and hepatitis-related health inequities have been eliminated. Our mission is to support all Utahns living with and at risk for hepatitis to maximize their health and wellness. We achieve this through prevention, education, testing, treatment, and linkage to reduce morbidity, mortality, and stigma related to hepatitis. We're focused on educating the public, both patients and medical providers, about hepatitis. We offer information through educational programs and support materials. Contact Person: Turner Bitton, turner@hepcoalition.net or info@hepcoalition.net

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VIRGINIA

[Virginia Hepatitis Coalition](#)

Our mission is to create a strategic network collaborating to eliminate viral hepatitis in Virginia. We will prioritize underserved communities through advocacy, support, education and equitable access to prevention, diagnosis, and treatment. Current priorities include removing prior authorization for hepatitis C treatment in Medicaid, increasing access to sterile supplies for drug use, planning an elimination summit, and developing an elimination plan in collaboration with the state. Contact Person: vhc-organizing-committee@googlegroups.com

WASHINGTON

[Hep C Free Washington](#)

In September 2018, Governor Inslee issued Directive of the Governor 18-13 (the Directive), “Eliminating Hepatitis C in Washington by 2030 through combined public health efforts and a new medication purchasing approach.” In response to the Directive, the Washington State Department of Health brought together a broad range of partners to develop the Hep C Free Washington initiative. With a shared mission of eliminating HCV in Washington State by the year 2030, the partners developed a set of recommended goals and actions to achieve the mission. Contact Person: emalie.huriaux@doh.wa.gov

WEST VIRGINIA

[WV Statewide Stakeholder Coalition](#)

The West Virginia Statewide Stakeholder Coalition (WVSSC) convened for the first time on September 1, 2020, to address West Virginia’s growing “syndemic” of HIV/Hepatitis C (HCV) outbreaks and drug overdose deaths. The group’s primary mission is to break down technical, regulatory, and administrative barriers that limit testing, treatment, and support across HIV, viral hepatitis, and substance use disorder [SUD] programs. Such barriers create “treatment silos” that fail to reflect the medical and social realities behind the interrelated health crises—and thereby impede effective intervention. Contact Person: Toni Young, ty@communityeducationgroup.org

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Coalition Summary Table

This table provides information about the structure, operations, and activities of select hepatitis coalitions. A complete list of coalitions may be above.

COALITION INFO	STRUCTURE & STAKEHOLDERS	FUNDING & SPONSORS	ELIMINATION PLANNING
<p>HEP FREE AZ WWW.HIVAZ.ORG/HEP</p> <p>ARLIS JENKINS: ARLIS.JENKINS@AZDHS.GOV</p> <p>MISSY DOWNER: MDOWNER@SOUTHWESTRECOVERYALLIANCE.ORG</p>	<ul style="list-style-type: none"> Led by Executive Committee; at least 1 person with lived experience (PWLE) must serve as co-chair Organized by syndemic pillars approach: Prevent, Diagnose, Treat, Respond Four work groups: Membership, Data, Marketing/Communications, Advocacy Work groups make decisions autonomously, then bring back to executive committee (cmte) and general membership. Industry representatives are not allowed to vote Approx. 70 members: Researchers, American Liver Foundation, PWLE, providers, harm reductionists, substance use disorder (SUD) professionals, Department of Health (DOH), industry, lobbyists Currently recruiting members with lived experience to participate in Hepatitis C Leadership Program 	<ul style="list-style-type: none"> Unfunded Collaboration with the Arizona Department of Health Services (AZDHS) 	<ul style="list-style-type: none"> Currently developing an elimination plan in collaboration with the AZDHS
<p>HEP FREE PA WWW.COMMUNITYLIVERALLIANCE.ORG/HEP-FREE-PA</p> <p>SUZANNA MASARTIS: SUZANNA@COMMUNITYLIVERALLIANCE.ORG</p>	<ul style="list-style-type: none"> Led by Advisory Committee and Co-Chairs Consensus/voting as needed; Deadline responsive decision making Coalition work groups in development DOH has work groups Strong engagement from DOH Actively recruiting new members 	<ul style="list-style-type: none"> Community Liver Alliance is fiscal agent & administrator for Hep Free PA Funding for DOH's involvement, specifically 	<ul style="list-style-type: none"> Currently developing an elimination plan in collaboration with the DOH
<p>HEP C FREE WA WWW.DOH.WA.GOV/YOUCANHELPYOURFAMILY/ILLNESSESSANDDISEASE/HEPATITIS/HEPATITISC/ELIMINATINGHEPATITISC</p> <p>EMALIE HURIAUX: EMALIE.HURIAUX@DOH.WA.GOV</p>	<ul style="list-style-type: none"> DOH is the backbone organization based on governor's directive Led by Coordinating Committee Work groups include Community based responses & interventions, Data/Strategic Information, Clinical Strategies Membership includes DOH, other state agencies, Healthcare Authority, providers, Community Health Centers, Veterans Affairs, LHDs CBOs, Pharmacists, Public Defenders Association, PWLE 	<ul style="list-style-type: none"> Unfunded mandate by the governor 	<ul style="list-style-type: none"> Elimination plan published in July 2019

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COALITION INFO	STRUCTURE & STAKEHOLDERS	FUNDING & SPONSORS	ELIMINATION PLANNING
<p>HEP FREE HAWAII WWW.HEPFREEHAWAII.ORG</p> <p>THADDEUS PHAM: THADDEUS.PHAM@DOH.HAWAII.GOV</p> <p>HEATHER LUSK: HLUSK@HHHRC.ORG</p>	<ul style="list-style-type: none"> • Co-led by DOH & Civil Steering Committee using a participatory, collective impact model • Work groups include Advocacy, Awareness, Access, Equity, Data • Membership is open to anyone • High PWLE involvement • Building community leaders is a priority 	<ul style="list-style-type: none"> • Hawaii Health and Harm Reduction Center is the fiscal agent and provides support • Coalition itself is not funded, but programs may be funded via small grants 	<ul style="list-style-type: none"> • Elimination plan published in 2020
<p>END HEP C SF HTTPS://ENDHEPCSF.ORG/</p> <p>BRITTANY MAKSIMOVIC, STRATEGIC DIRECTOR: BMAKSIMOVIC@ENDHEPCSF.ORG</p> <p>JOANNE KAY, PROGRAM COORDINATOR: JKAY@ENDHEPCSF.ORG</p>	<ul style="list-style-type: none"> • Led by Coordinating Cmte which includes a representative from each work group, key liaisons (e.g., Methadone program, correctional health), and PWLE using a collective impact model. Most people on coordinating cmte are people doing work on the ground. • Work groups include Prevention/testing/linkage, Treatment Access, Research & Surveillance, Policy & Advocacy subgroup • Create multiple thresholds of participation at several levels and try to get creative about ways to involve people to ensure they're upholding harm reduction principles and involving PWLE • 32 local orgs signed on as coalition partners; many CBOs are funded by the health department for outreach • Leadership development and mentorship is a priority • End Hep C SF funds Community Navigator Program where PWLE serve as advocates and consultants 	<ul style="list-style-type: none"> • Funded by a combination of San Francisco Public Health, CDC, Hellman grant, and industry • Slowly increased funding over time 	<ul style="list-style-type: none"> • 2020-2022 Strategic Plan published in 2020 • Planning to revisit post-pandemic and move towards an elimination plan • Some coalition members are involved in the End the Epidemics planning committee that is leading the state elimination plan.
<p>END THE EPIDEMICS HTTPS://WWW.SFAF.ORG/GET-INVOLVED/TAKE-ACTION/END-THE-EPIDEMICS/</p> <p>RYAN CLARY: CLARYSTRATEGIES@GMAIL.COM</p>	<ul style="list-style-type: none"> • Led by Organizing Cmte: Anyone can serve, not elected, 2 co-chairs elected by organizing cmte, one must be a person of color, no industry membership. • Work groups include Racial Justice, Policy & Advocacy, Communications/Community Engagement. • There are 2 co-chairs for each work group, one must be a POC. • Approximately 300 members, ~150 of them are organizations 	<ul style="list-style-type: none"> • Funded by California HIV Research program of the University of California which does HIV policy research. • Currently fundraising for industry. 	<ul style="list-style-type: none"> • Currently pushing for the development of a syndemic elimination plan; there is no viral hepatitis elimination process yet

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<p>ENDHEPCMA HTTPS://WWW.VPI.ORG/MVHC/</p> <p>RICH BAKER: RBAKER@VPI.ORG</p>	<ul style="list-style-type: none"> Led by a Coalition Coordinator using consensus-based decision making Membership is open to everyone: DOH and pharma are involved in listening/advising role, not decision making. Initially stakeholders included people from medical field, PWLE, policy & advocacy, and direct service folx (prevention, outreach, etc.). Participation ebbs and flows due to time commitments. Try to ensure there is diverse representation among stakeholders, particularly, beyond Boston. Currently have ~130 active subscribers to email list; there were expectations pre-pandemic for attendance, but more relaxed now Members self-select committees based on projects. 	<ul style="list-style-type: none"> Administrative support provided by Victory Program primarily in-kind; unrestricted charitable donation grant from AbbVie helps underwrite coordination support and research needs, including remuneration/incentives for participants. 	<ul style="list-style-type: none"> DOH plans to reconvene the Viral Hepatitis Advisory Committee – mostly consisting of medical stakeholders and stakeholders in allied roles. Coalition hopes to use data from PWLE study underway to diversify planning committee participation
<p>ELIMINATE HEP C SAN DIEGO HEPATITIS C INITIATIVE - LIVER COALITION OF SAN DIEGO</p> <p>SCOTT SUCKOW: SCOTT@LIVERCOALITION.ORG</p>	<ul style="list-style-type: none"> Public/private partnership between the County of San Diego and community stakeholders - co chaired by County HIV/STD Hepatitis Branch of SD Health Dept and a medical provider from large local FQHC Membership is open to all community partners and stakeholders, including industry Recommendation report planning was led by 5 cmtes: Advisory, Steering, Research and Surveillance, Access, Testing, Treatment, and Prevention, and Consumer; Consumer Cmte provided input to ALL cmtes Implementation planning is led by work groups based on 9 recommendations, each with a lead who is a subject matter expert in that area. 	<ul style="list-style-type: none"> Funding provided by Gilead, AbbVie, Alliance Health Care Foundation, some of which is used to support coordination and facilitation 	<ul style="list-style-type: none"> Coalition developed a recommendation report in 2019 which was approved by the Board of Supervisors in 2020; the implementation plan was approved in 2021
<p>VIRGINIA HEPATITIS COALITION WWW.VAHEP.ORG</p> <p>ORGANIZING COMMITTEE: VHC-ORGANIZING-COMMITTEE@GOOGLEGROUPS.COM</p>	<ul style="list-style-type: none"> Newly established in 2021, led by a Coalition Chair and Organizing Committee that uses consensus-based decision making. Industry is excluded from voting Coalition Chair is an organization rather than an individual; chair rotates every 6 months Organizing Cmte is a self-selected role open to all coalition members except industry Members include advocacy organizations, PWLE, providers, correctional health, DOH, industry Work groups are goal-oriented and ad hoc. Work Group leads are self-selected. Current work groups include Prior Authorization Removal, Syringe Access, Elimination Summit, and Elimination Planning 	<ul style="list-style-type: none"> Unfunded Administrative support provided by National Viral Hepatitis Roundtable in-kind 	<ul style="list-style-type: none"> Elimination planning work group, led by DOH, has been slow to start due to pandemic

Coalition Building Toolkit

Coalition Building Resources

The first three documents were created by the [Prevention Institute](#) an organization dedicated to finding comprehensive, integrated approaches to solving complex health and social issues through prevention efforts that address multiple problems concurrently.

[Developing Effective Coalitions: An Eight Step Guide](#)

This step-by-step guide to coalition building helps partnerships launch and stabilize successfully. It supports advocates and practitioners in every aspect of the process-from determining the appropriateness of a coalition to selecting members, defining key elements, maintaining vitality, and conducting ongoing evaluations.

[Collaboration Multiplier](#)

Collaboration Multiplier is an interactive framework and tool for analyzing collaborative efforts across fields. It is designed to guide an organization to a better understanding of which partners it needs and how engage them, or to facilitate organizations that already work together in identifying activities to achieve a common goal, identify missing sectors that can contribute to a solution, delineate partner perspectives and contributions, and leverage expertise and resources.

[The Tension of Turf: Making It Work for the Coalition](#)

Successful coalitions learn to anticipate and validate turf issues as part of solidifying partnerships and gathering their full strength. It offers practical support for skillfully managing the dynamic tension that commonly arises when people collaborate. This guide helps coalitions derive authentic, constructive power from their varying perspectives, skills, and mandates.

[Community Toolbox](#)

This page lists 46 Chapters through which you can obtain practical, step-by-step guidance in community-building skills.

[Coalition Building and Maintenance](#)

Community Catalyst has a great set of tools for collaboration, recruitment, and team building. “Community Catalyst is a leading non-profit national health advocacy organization dedicated to advancing a movement for health equity and justice. We partner with local, state, and national advocates to leverage and build power so all people can influence decisions that affect their health. Health systems will not be accountable to people without a fully engaged and organized community voice.”

[Coalition Guide Resource](#)

The Society for Public Health Education (SOPHE) has created this detailed overview of the stages of building a coalition.